



Good afternoon Chairman Clay, Ranking Member Turner, and Members of the Subcommittee. I am pleased to be here this afternoon on behalf of the U.S. Election Assistance Commission (EAC) to discuss election integrity, the changes in voting that have been effectuated by the Help America Vote Act of 2002 (HAVA), and the role that EAC plays in supporting the States and local governments in implementing HAVA-compliant voting systems.

INTRODUCTION

EAC is a bipartisan commission consisting of four members: [Donetta Davidson](#), Chair; [Gracia Hillman](#), Caroline Hunter, and Rosemary Rodriguez. EAC's mission is to guide, assist, and direct the effective administration of Federal elections through funding, innovation, guidance, information and regulation. In doing so, EAC has focused on fulfilling its obligations under HAVA and the National Voter Registration Act (NVRA). EAC has employed four strategic objectives to meet these statutory requirements: Distribution and Management of HAVA Funds, Aiding in the Improvement of Voting Systems, National Clearinghouse of Election Information, and Guidance and Information to the States. The topic of this hearing involves our strategic efforts to aid in the improvement of voting systems and to provide guidance and information to States to assist in improving the voting process. These programs and EAC's efforts to assist States with implementing voting systems and procedures to safeguard those systems will be discussed in more detail below.

ELECTIONS: A COMPLEX EQUATION

Conducting elections is a complex process, involving many steps to ensure that eligible voters are able to cast a single ballot and that each vote is counted and reported accurately. A successful, accurate, open, accessible and secure election requires attention to several areas of election administration including the use of reliable, accurate voting systems and the development and implementation of a comprehensive voting process. Even before the voting process begins, election management efforts must ensure that there is a complete and accurate list of voters who are eligible to participate in the election. No one of these areas alone will ensure the integrity of an election. Each must work in tandem with the other to create an entire election process in which all voters can have confidence.

In addition to ensuring the successful operation of the entire election administration process, the public must be given access to each step of the process. EAC recommends that election officials allow the public to observe the steps taken to prepare for and conduct an election, including system set up and testing, vote tabulation and audits and recounts. After all, elections are about people. People set up and program voting machines and people cast votes on those same machines. To conduct a successful



election, the public must be educated about and have confidence in the election administration process.

VOTER REGISTRATION

The first step to having a successful, accurate and reliable election is to ensure that only eligible voters cast ballots. In most States, this begins with the process of registering those persons to vote. The National Voter Registration Act establishes the standard by which persons are registered to vote for Federal elections. And, HAVA significantly changed the means of maintaining, verifying, and managing that information.

Prior to HAVA, very few States administered the voter registration process. Voter registration was conducted by local election officials and voter registration lists were maintained by local election officials. HAVA required the establishment of a single, statewide voter registration list in each State. After HAVA, there is to be only one list that contains the names of all of the registered voters in the State, removing the possibility of multiple and outdated registrations.

States are required to maintain and administer these new voter registration lists, including the responsibility assigned by HAVA to verify voter registration information against other available State and Federal information. For example, new registrations must be verified against the information maintained by the Department of Motor Vehicles in the State and the Social Security Administration. State election officials are also required to compare the voter registration list against the death records maintained by the State's office of vital statistics.

To facilitate this type of review, voters are required to provide either a driver's license number or the last four digits of his/her social security number when registering. If the voter fails to provide this information, the election official is prohibited from processing the voter registration, unless the voter does not have either a social security number or a drivers' license number. Further, for voters who register to vote by mail, they must provide some proof of identity—a copy of the voter's driver's license, a utility bill, or other government document bearing the name and address of the voter. If the voter does not provide this information and if the voter's application cannot be verified using the social security number or driver's license number, the voter will have to provide some form of identification upon voting for the first time.

In 2005, EAC issued interpretive [guidance](#) concerning the construction and maintenance of these statewide voter registration lists. This guidance worked to assure that the requirements of HAVA were implemented properly and in a manner that maintained voter's rights in the registration process. For example, when voter registration verification shows a discrepancy between information provided by the voter and information available through other State and Federal databases, it is critical to involve



the voter in resolving the discrepancy. The voter is best equipped to determine whether the discrepancy is the result of a mistake, incorrect information in the other database, or some other problem. In 2007, EAC will continue its work to inform and educate the public on the interaction between HAVA and NVRA and to amend NVRA regulations, as necessary, to ensure the proper implementation of both Acts.

It is imperative to the election process to have an accurate list of persons who are eligible to cast ballots. This can be accomplished by operating a voter registration system that complies with HAVA and that is updated frequently so that duplicate and fraudulent registrations can be caught and remedied.

VOTING SYSTEMS

Voting system integrity requires an accurate, reliable, accessible and auditable voting system. There are various opinions on what constitutes accurate, reliable, accessible and auditable, but one clear source is the Help America Vote Act of 2002 (HAVA). HAVA establishes a number of requirements for voting systems, including that the system:

- Allow the voter the ability to change his or her selections prior to casting a vote;
- Notify the voter of an overvote and the consequences of casting an overvote;
- Provide a permanent paper record of the election that is auditable;
- Provide accessibility to individuals with disabilities including persons who are blind or visually impaired;
- Provide accessibility to persons for whom English is not their first language when required by Section 203 of the Voting Rights Act; and
- Meet or exceed the error rate as established in the 2002 Voting System Standards developed by the Federal Election Commission.

See HAVA Section 301; 42 U.S.C. Section 15481. This section requires that all voting systems used in an election for Federal office meet or exceed these requirements. States could use HAVA funding to purchase voting systems that meet or exceed these requirements. A [chart](#) showing the funds distributed to each State is found on EAC's Web site, www.eac.gov.

In addition, HAVA also required EAC to develop guidelines for testing voting systems and required EAC to establish a program for the testing of voting systems using federally accredited laboratories. These guidelines and testing and accreditation processes establish a means to determine whether voting systems meet the base-line requirements of HAVA and the more descriptive and demanding standards of the voluntary voting system guidelines developed by EAC. This process provides assurance to election officials and members of the public that the voting systems that they use will perform in a manner that is accurate, reliable, accessible and auditable.



Voluntary Voting System Guidelines (VVSG)

One of EAC's most important mandates is the testing, certification, decertification and recertification of voting system hardware and software. Fundamental to implementing this key function is the development of updated voting system guidelines, which prescribe the technical requirements for voting system performance and identify testing protocols to determine how well systems meet these requirements. EAC along with its Federal advisory committee, the Technical Guidelines Development Committee (TGDC), and the National Institute of Standards and Technology (NIST), work together to develop voluntary testing standards.

History of Voting System Standards and Guidelines

The first set of national voting system standards (VSS) was created in 1990 by the Federal Election Commission (FEC). In 2002, FEC updated the standards and HAVA mandated that EAC develop a new iteration of the standards—which would be known as the Voluntary Voting System Guidelines (VVSG)—to address advancements in information security and computer technologies as well as improve usability.

HAVA mandated a 9-month period for the TGDC to develop the initial set of VVSG. The TGDC, working with NIST, technology experts, accessibility experts, and election officials, completed the first draft and delivered it to EAC in May 2005. In addition to providing technical support to the TGDC, NIST also reviewed the 2002 Voting System Standards (2002 VSS) to identify issues to be addressed in the 2005 guidelines, drafted core functional requirements, categorized requirements into related groups of functionality, identified security gaps, provided recommendations for implementing a voter-verifiable paper audit trail, and provided usability requirements. NIST also updated the VVSG's conformance clause and glossary.

On December 13, 2005, EAC adopted the first iteration of the [Voluntary Voting System Standards \(VVSG\)](#). Before the adoption of the VVSG, EAC conducted a thorough and transparent public comment process. After conducting an initial review of the draft VVSG, EAC released the two-volume proposed guidelines for public comment for a period of 90 days; during this period, EAC received more than 6,000 comments. Each comment was reviewed and considered before the document was finalized and adopted. The agency also held public hearings about the VVSG in New York City, NY, Pasadena, CA, and Denver, CO.

The VVSG was an initial update to the 2002 Voting System Standards focusing primarily on improving the standards for accessibility, usability and security. The VVSG also establishes the testing methods for assessing whether a voting system meets the guidelines. In many areas, these guidelines provide more information and guidance than HAVA. For example, these testing guidelines incorporated standards for reviewing



voting systems equipped with voter verifiable paper audit trails (VVPAT) in recognition of the many States that now require this technology. Likewise, in the area of accessibility, the guidelines require that if the VVPAT is used as the official ballot, the paper record be made accessible to persons with disabilities, including persons with visual impairments or disabilities. Volume I of the *VVSG, Voting System Performance Guidelines*, includes new voluntary requirements for accessibility, usability, voting system software distribution, system setup validation, and wireless communications. It provides an overview of the voluntary requirements for independent verification systems, including voluntary requirements for a voter-verified paper audit trail for States that require this feature for their voting systems. Volume I also includes the requirement that all voting system vendors submit software to a national repository, which will allow local election officials to make sure the voting system software that they purchase is the same software that was certified.

Volume II of the *VVSG, National Certification Testing Guidelines*, describes the components of the national certification testing process for voting systems, which will be performed by independent voting system test labs accredited by EAC. EAC is mandated by HAVA to develop a national program to accredit test laboratories and certify, decertify, and recertify voting systems. The *VVSG* and the comments received from the public about the guidelines are available at www.eac.gov.

The Future of the Voluntary Voting System Guidelines

Significant work remains to be done to fully develop a comprehensive set of guidelines and testing methods for assessing voting systems and to ensure that they keep pace with technological advances. TGDC and NIST have been working since the development of the initial iteration of the *VVSG* in 2005 to revise that version and to completely review and update the 2002 Voting System Standards that were developed by the FEC. EAC expects to receive a draft of this document from NIST in July 2007.

In addition to this work, NIST is working to develop a uniform set of test methods that can be applied to the testing of voting equipment. Currently, accredited laboratories develop their own test methods to test voting equipment. After the completion of these uniform test methods, every accredited lab will use the same test to determine if a voting system conforms to the *VVSG*. This is a long and arduous process as test methods must be developed for each type and make of voting system. Work is beginning in 2007 on these methods, but will likely take several years to complete.

Voting system testing and certification and laboratory accreditation program

Accreditation of Voting System Testing Laboratories

HAVA Section 231 requires EAC and NIST to develop a national program for accrediting voting system testing laboratories. The National Voluntary Laboratory



Accreditation Program (NVLAP) of NIST provides for the initial screening and evaluation of testing laboratories and will perform periodic re-evaluation to verify that the labs continue to meet the accreditation criteria. When NIST has determined that a lab is competent to test systems, the NIST director recommends to EAC that a lab be accredited. EAC then makes the determination to accredit the lab. EAC issues an accreditation certificate to approved labs, maintains a register of accredited labs and posts this information on its website.

In July 2005, NVLAP advertised for the first class of testing laboratories to be reviewed under the NVLAP program and accredited by EAC. Five laboratories have applied for the accreditation program. Pre-assessments of these laboratories began in April 2006.

Because testing of voting systems could not be delayed, there had to be an interim review and accreditation of laboratories. At a [public meeting in August 2005](#) held in Denver, the commissioners received a staff recommendation outlining the details of the interim accreditation program. The staff recommendation included a process in which the three laboratories previously accredited by NASED – CIBER, SysTest Labs, and Wyle Laboratories – would be allowed to apply for interim accreditation. In late 2005, EAC invited laboratories that were accredited through the National Association of State Election Directors (NASED) program as Independent Testing Authorities (ITAs) to apply for interim accreditation. All three ITAs applied for interim accreditation. Interim accreditation reviews by EAC contractors began in the spring 2006. Two of the ITAs were accredited on an interim basis. One laboratory is still under consideration for accreditation in the interim program. However, on February 8, 2007, EAC voted to terminate the interim laboratory accreditation program as EAC has received a recommendation from NIST regarding the accreditation of two laboratories that had undergone review through NVLAP.

On January 18, 2007, EAC received recommendations from NIST to accredit two test laboratories under EAC's new Voting System Certification and Laboratory Accreditation Program. NIST recommended that EAC accredit iBeta Quality Assurance and SysTest Labs to test voting systems against both the 2002 Voting System Standards and the 2005 Voluntary Voting System Guidelines. EAC conducted additional review of the recommended labs to address non-technical issues such as conflict of interest policies, organizational structure, and recordkeeping protocols. On February 21, 2007, EAC voted at a public meeting to accredit these two laboratories under its Voting System Certification and Laboratory Accreditation Program.

Voting System Certification

In 2007, EAC assumed the responsibility of certifying voting systems according to national testing guidelines. Previously, the National Association of State Election Directors (NASED) qualified voting systems to both the 1990 and 2002 Voting System



Standards. EAC's certification process constitutes the Federal government's first efforts to standardize the voting system industry.

In July 2006, EAC implemented its pre-election certification program, which only focused on reviewing changes or modifications that were necessary for modifications to systems that would be used during the November 2006 elections. Three modifications were reviewed and approved under the pre-election program. Those modifications were approved only conditionally. The condition was that the authorization for the modification expired after the 2006 election. After that, no modification will be considered unless the entire system has already received an EAC certification.

In October 2006, EAC published for public comment its post-election certification program. This program encompasses an expanded and detailed review of voting systems, utilizing accredited laboratories and technical reviewers. At a public meeting on December 7, 2006, EAC adopted its Voting System Certification Program, which became effective on January 1, 2007. Since that time, nine manufacturers have registered to participate in the EAC program. The registration process is antecedent and required prior to a manufacturer submitting a system for testing. Currently, nine manufacturers are registered with EAC. A list of registered manufacturers is available at www.eac.gov. Once the manufacturer is registered, it may submit systems for testing to an EAC-accredited testing laboratory. Reports from that laboratory's assessment are provided to EAC for review and action. The reports are reviewed by EAC technical reviewers. If the report is in order and the system is in conformance with the applicable voting system standards or guidelines, the technical reviewers will recommend that EAC grant the system certification. EAC's executive director will consider the recommendation and make the final decision regarding certification. Once certified, a system may bear an EAC certification sticker and may be marketed as having obtained EAC certification. The EAC's certification process include assessment of quality control, field monitoring, decertification of voting systems, and enhanced public access to certification information. For more information concerning EAC's Voting System Testing and Certification Program, see the [program manual](#) for this program, which is available on the EAC Web site, www.eac.gov.

Federal Process Adds Transparency and Accountability

The implementation of EAC's Laboratory Accreditation Program and Voting System Testing and Certification Program mark the first time that the Federal government has funded and tested both laboratories and voting systems. Both of these processes were previously conducted by NASED in a collaborative and voluntary effort. The Federal government's involvement in these processes will shed light on the rigorous process that ensures that our nation's voting systems are accurate, reliable and ready for service in any election. Unlike our predecessors, EAC is obligated to conduct accreditation and certification processes that are open and that share information about the results of those



tests with the public. EAC has developed its programs with the knowledge that public confidence is critical to the election process and that public confidence comes from public knowledge and understanding of the process. Information about EAC accredited laboratories is available on EAC's Web site, www.eac.gov. Similarly, information about EAC's testing and certification program and any systems that have been tested through that program also will be available on the EAC Web site.

State voting system testing

The requirements that States place on the type of voting equipment that can be used in each State are very important to implementing accurate and reliable voting systems. EAC's Voluntary Voting System Guidelines and its testing and certification program are voluntary. These programs were established in HAVA to allow States to voluntarily adopt the programs and thereby make those programs mandatory in the States that adopt them. Thus, it is State action that requires this important testing and certification process.

In addition to adopting the VVSG and testing and certification requirements, many States implement another layer of protection and voting integrity. Many States have their own testing and certification processes that they pair with the Federal (previously National) testing and certification process. The degree of intensity of these programs varies. Some test only to additional State requirements, while others essentially re-test to the same standards that were required under the Federal or National testing and certification program.

In addition to this type of testing and certification, States also conduct acceptance testing on voting systems when they are received from the manufacturer. This testing should determine that the voting system functions properly and that it has been configured in the way that the State requested through its purchase contract. Last, but certainly not least, States and local governments also conduct logic and accuracy testing on voting equipment prior to each election. In this testing, the voting system is loaded with the actual ballot and a test is performed to determine that the system is accurately recording votes on that ballot. This test is conducted using a controlled sample of votes, often times referred to as a "test deck." While test deck technically refers to a deck of optical scan or other paper ballots, the same concept applies to testing direct record electronic (DRE) voting systems by using a known series of votes.

Implementing Accurate and Reliable Voting Systems

In our opinion, a State or local government can ensure the accuracy and reliability of their voting systems by choosing to require the following processes that we have discussed. First, only use systems that have been tested and certified as meeting the requirements of HAVA and the applicable voting system standards or guidelines. Second, require that the manufacturer keep pace with changing technology and standards. Include in contract



terms provisions that require manufacturers to upgrade systems at a reasonable price. Third, to add another level of scrutiny, States should implement their own voting system testing and certification procedures. Even if it is only for those requirements that are unique to the State, the State should assure that the system can perform as desired. Fourth, conduct rigorous and independent acceptance testing. States and local governments should conduct their own testing, if necessary with the assistance of a third party technical advisor, to ensure that the acceptance testing process is independent. Acceptance tests should also be rigorous and put the equipment through the type of work that it is intended to perform in an election environment. If the equipment does not perform properly it should be rejected. Last, conduct logic and accuracy testing on every piece of voting equipment that is to be used in the election. All systems must be checked to assure that they are accurately counting votes. Where discrepancies arise, the system, programming, and paper and printing (where paper is used) should be checked and the problem resolved before the voting equipment is placed in service for the election.

While we state these suggested requirements emphatically, EAC wants to assure that it is clear that many States and local election jurisdictions have already implemented each and every one of these steps to ensure that their elections are conducted accurately and reliably. This commitment to detail by the nation's election officials is why exit polls showed that 88 percent of voters were reported to have confidence that their votes were counted accurately. Continued vigilance in this and other areas impacting election integrity will help to improve confidence in a process that already enjoys overwhelming success.

THE VOTING PROCESS

Once a State or local election jurisdiction has purchased a new voting system, there is still a great deal of work to be done to assure that elections are conducted properly. Purchasing the right system is in many ways the easy part. Using it properly takes time, planning, and persistent attention to detail.

Election officials must keep in mind that in order to successfully compromise a voting system during an election, a person must have knowledge of the system and access to the system while the election is taking place – a scenario that applies to ballot boxes or e-voting machines. Any discussion or policy about implementing a secure voting system must examine all aspects of the voting process. The bottom line is that real security for any type of voting system – electronic or paper-based – comes from systematic preparation. State officials should ensure that they:

- Prepare systems to prevent tampering;
- Prepare people to detect tampering;
- Prepare poll workers and law enforcement to react to tampering; and
- Prepare election officials to recover by auditing and investigating tampering.



These fundamental election administration processes to protect the entire voting process will always be important, even as voting technology evolves. Focusing solely on the reliability of voting systems is not enough, and a Federal certification for the system cannot take the place of solid, thorough management procedures at the State and local levels to ensure the system is managed, tested, and operated properly. Achieving accurate and reliable election results will always be the combination of thorough testing of the equipment at multiple levels, training and resources for election officials and poll workers, and through election management guidelines for every aspect of election administration.

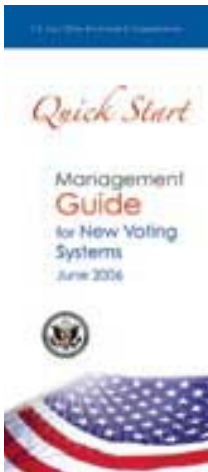
Management Guidelines

EAC is working to assist States and local election jurisdictions with identifying and managing all of the details surrounding the successful administration of elections. In 2005, EAC began work on a comprehensive set of management guidelines, collaborating with a group of experienced State and local election officials to provide subject matter expertise and to help develop the guidelines. The project focuses on developing procedures related to the use of voting equipment and procedures for all other aspects of the election administration process. These publications are intended to be a companion to the VVSG and assist States and local election jurisdictions with the appropriate implementation and management of their voting systems. The first set of election management guidelines will be completed in FY 2007; they will be available to all election officials to incorporate these procedures at the State and local levels.

Four *Quick Start Guides* were distributed to election officials prior to the 2006 election. These guides are summaries of more extensive chapters of the Management Guidelines that will be released this year. The guides were sent to election officials throughout the nation and covered topics such as introducing a new voting system, ballot preparation, voting system security, and poll worker training. All *Quick Start* guides are available at www.eac.gov. A brief description of each *Quick Start* guide is provided below.

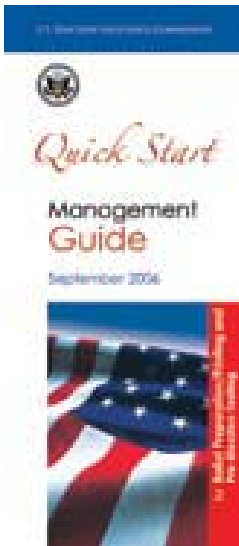


Quick Start Guide for New Voting Systems



The guide provides a snapshot of processes and procedures election officials should use when introducing a new voting system. It covers receiving and testing of equipment; implementation tips, such as conducting a mock election and developing contingency plans; and programming. The guide also offers Election Day management strategies, including opening the polls, processing voters, and closing the polls.

Quick Start Guide for Ballot Preparation/ Printing and Pre-Election Testing



Ballot preparation and logic and accuracy testing are essential steps to ensure Election Day runs smoothly. The guide offers tips on preparing and printing ballots, which includes confirming that ballots conform to all applicable State laws as well as requiring a multilayered ballot proofing process at each stage of the design and production process. The guide also covers pre-election testing for hardware and software logic and accuracy.

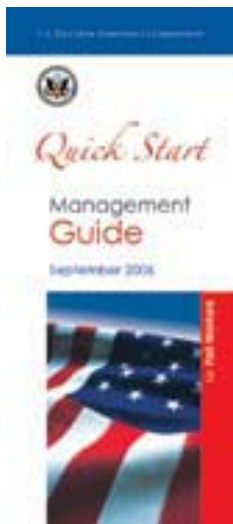


Quick Start Guide for Voting System Security



The introduction of new equipment also ushered in concerns regarding voting system security. To address some of those concerns and to help election officials implement effective management procedures, the guide highlights priority items essential to securing these systems. It addresses software security, advising officials to be sure that the software installed on the systems is the exact version that has been certified. The guide advises officials to not install any software other than the voting system software on the vote tabulating computer; to verify that the voting system is not connected to any network outside the control of the election office; and to consider any results transmitted electronically to be unofficial and verify them against results contained on the media that are physically transported to the central office. Also included in the guide are recommendations regarding password maintenance, physical security, personnel security, and procedures to secure the equipment.

Quick Start Guide for Poll Workers



One of the most challenging tasks for election officials is recruiting and training poll workers. The guide contains information about identifying potential poll workers, effective training programs and techniques, as well as procedures to implement on Election Day.

A full range of Management Guideline documents will be developed to cover topics related to election administration, including:

- Pre-Election Testing



- Ballot Design
- Contingency/Disaster Planning
- Vote by Mail/Absentee Voting
- Military/Overseas Voting
- Polling Place/Vote Center Management

In addition, new *Quick Start* guides are planned for 2007, including guides on the following topics:

- Change Management
- Public Relations
- Contingency/Disaster Planning
- Certification
- Developing an Audit Trail

Proper management of elections is key to conducting a reliable, accurate, open and accessible election. Buying state of the art voting equipment with the latest security features is meaningless unless the door to the storehouse where the voting systems are kept is secured and locked. Similarly, equipment used to program voting systems should never be connected to the Internet. It is EAC's goal to communicate these suggestions and requirements to the election officials to help them increase the security and accuracy of their voting equipment by their practices and procedures.

Review of voting system operation

Good election management and administration includes a review of the voting system operation before, during and after the election. Whether using a recount, audit or parallel testing, it is critical to take steps to make sure that voting equipment performed properly and calculated votes properly.

Recounts and Audits

Recounts are a common method for reviewing the performance of voting equipment. Many States have laws that require recounts when certain conditions exist, such as a close race. Others have mandatory recounts of a certain percentage of ballots after every election regardless of the outcome. Some States refer to automatic recounts as audits. Regardless of whether it is an audit or a recount, the review of an election should be conducted with as much care as the election.

Whether optical scan or electronic, all voting systems produce a form of paper record that can be audited or recounted, a requirement of HAVA. Optical scan systems, obviously, use the paper ballots as the paper record that can be audited or recounted. Conversely, direct record electronic systems can use one of two paper sources for recounting or



auditing the election. Every DRE is required to produce a paper record suitable for auditing that shows every vote that was cast on the voting system. This record is produced in a randomized order to avoid association with a voter and is obtained from the internal memory of the DRE. Some DREs also have the ability to produce a voter verifiable paper audit trail (VVPAT). This paper record is produced from the computer's internal memory but is generated contemporaneously prior to the voter casting his/her ballot. It is verifiable by the voter; meaning that the voter can verify that the computer generated image on the screen is the same as the computer generated print out.

It is critical in a recount or audit situation to assure that the quality of the paper record is considered. With paper ballots, there may be a question of the intent of the voter if the ballot is not marked according to the ballot instructions. Similarly, because VVPATs are contemporaneously recorded, there can be paper jams, a lack of ink or other printer problems that result in the degradation of the paper record. The State or local election jurisdiction must take these realities into account and provide a means by which problems can be solved when they arise during a recount or audit.

Audits and recounts are frequently conducted on a manual basis. The ballots or paper records are hand counted by people. Another reality that must be addressed is that people make mistakes. There must be procedures and processes in place to reduce and catch the number of human counting errors.

Parallel testing

Parallel testing is a relatively new practice in monitoring the accuracy of an election. It is done simultaneously with the conduct of the election. Several voting systems are set up as "sample systems" and are voted on by election personnel during the course of the regularly scheduled election. Some States and local governments conduct parallel testing prior to the election. However, the process is the same. The machines are voted with a known set of votes, such as using a set of paper ballots from the absentee voting process. These votes are entered onto the DRE system and counted. The system is deemed to be operating properly if the hand count of the ballots and the computer tally are the same.

TRANSPARENCY AND ACCOUNTABILITY FOR THE PUBLIC

Implementing extensive management procedures for the entire election administration process is crucial to accurate and secure elections. The public must be informed about how elections are conducted to ensure they have confidence in the process, or all efforts to achieve election integrity will be lost.

Most voters are not familiar with the entire election administration process. Their interaction is usually limited to Election Day when they show up, in some cases provide identification, and are escorted to the booth where they cast their vote on a paper or



electronic system. The public is not engaged in the “behind the scenes” work that goes on to make the election that they are participating in run smoothly. They have not been involved in the months of planning that go into a smooth election. They never see the processes that are involved such as:

- qualifying candidates,
- laying out ballots,
- programming voting equipment,
- checking and double checking the ballots,
- training poll workers on the various election laws and voters rights, as well as the intricacies of how the voting equipment works,
- delivering the voting equipment,
- tabulating the results,
- reporting the results,
- recounting or auditing, and
- certifying the final totals.

Good and efficient election administration requires election officials to educate the public about the election process. One easy way to do that is for election officials to provide the public access to the process. Officials can make processes such as voting system set up, logic and accuracy testing, vote tabulation and recounts open to the public. This way the public can learn about the process while it is ongoing.

Another means is to provide educational materials to the media, government agencies, and to organizations that educate the public about voting. When implementing a new voting system it is critical to get information to the public about the new systems and how they work. In 2006, EAC distributed a [Voter's Guide to Election Day](#) for the public to provide information about election processes. The guide included information about:

- registering to vote,
- polling place information,
- absentee and early voting,
- provisional voting,
- voting systems,
- poll workers, and
- Election Day procedures.

This guide was generalized in order to be applicable to all 50 States, the District of Columbia and the four territories in terms of the way in which they conduct elections. The guide can also be used by States and local governments to develop similar, more specific pieces geared toward the way that elections are conducted in their jurisdiction, including localized information about registration and voting procedures, as well as the type of voting equipment that is used there.



EAC is also conducting a 2006 Voting Administration and Election Survey, which will include data from each State about registration, provisional voting, voting system usage and other election data sets to inform the public about how, where, and when we vote.

CONCLUSION

Elections are a complex equation of people, equipment and processes. All three pieces work together to ensure a successful, accurate and reliable election. HAVA was careful to address them all. Future work in elections must consider all aspects of election administration in order to result in increased confidence in the election process.

EAC appreciates the opportunity to provide this testimony. If you have any questions, I will be happy to address them.